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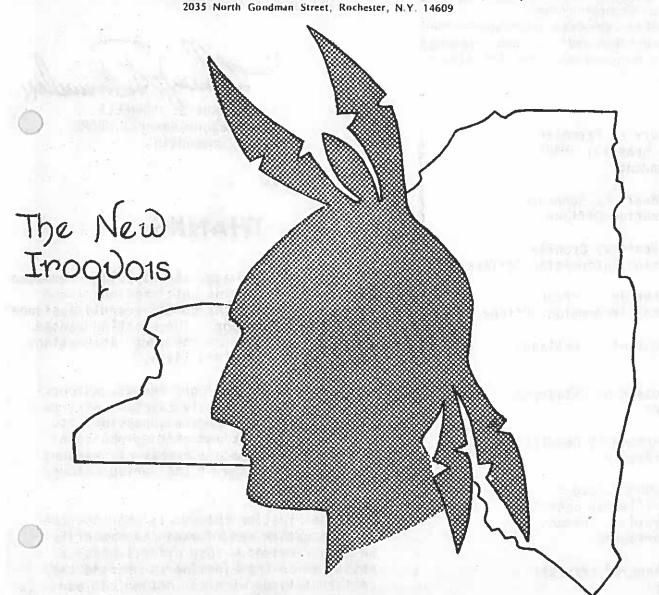
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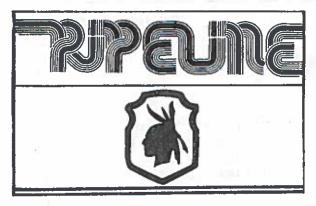
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the unofficial newspaper of the 98th Division (TNG)





The Pipeline is an unofficial quarterly publication prepared and distributed by the Information Office of the 98th Division (TNG), United States Army Reserve, 2035 North Goodman Street, Rochester, New York, 14609. While the offset printed Pipeline is authorized under provisions of AR306-81, views or opinions expressed within are not necessarily those of the Department of the Army.

The Pipeline welcomes contributions in the form of information and/or articles regarding the units and personnel of the 98th Division (TNG).

MG Harry S. Parmelee Major General, USAR Commanding

CPT Ronald L. Schroder Information Officer

CPT Dennis W. Crowley Assistant Information Officer

CW4 Charles H. Price Command Information Officer

SFC Michael C. Wallace NCOIC

SP5 Joseph G. Calabrese Editor

SSG Anthony P. DeBellis Art Director

SSG John P. Judge SGT William B. Jones SGT David L. Greene Photographers

SP4 Nancy B. Kravetz Typist

COMMANDER'S COMMENTS

I would like to take this public opportunity to welcome the newest members of the 98th Division.

The varied skills and experience you bring with you will help to continue our Division's training effectiveness.

You will soon find that we, in the 98th Division, pride ourselves in the high degree of professionalism with which we perform our reserve duties. It is that sense of pride that will serve as our operating standard during the years to come.

Welcome to the 98th.

HARRY S. PARMELEE Major General, USAR Commanding

Editor's Note

THANKS

A few months ago, the Pipeline requested information regarding unit missions from the leadership of the units recently assigned to the 98th Division. The Pipeline wanted to highlight a few of the more interesting of these units in this issue.

The response to our request was outstanding. Approximately twenty units responded. While it became impossible to print all articles and photographs sent to us, we did choose a number of features to give an overview of the varied nature of these units.

The Pipeline thanks all who took the time to gather and forward the materials we have received. Your efforts made it possible for the Pipeline to provide the entire division with an insight to your missions, skills and members.

DIVISION COMMANDER PROMOTED

After almost thirty-three years of military experience, Brigadier General Harry S. Parmelee was appointed Commander of the 98th Division in October of 1975. On February 6, 1976, he was promoted to Major General.

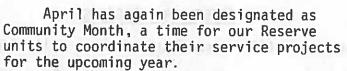
While studying at the University of Michigan, the now Major General participated in the U.S. Army R.O.T.C. program. Upon receiving his commission in 1943. he served in the European Theater during WW II. After receiving many commendations and decorations, including the Bronze Star, Captain Parmelee was discharged from active duty in 1946.

A year later, he completed his MBA requirements at Harvard and joined the 98th Division (TNG). He has served continuously in various leadership positions since then.

A native of Rochester, MG Parmelee is a manager of benefit plans operation with the Eastman Kodak Company. He and his family reside on Kimbarch Road in Brighton, N.Y.

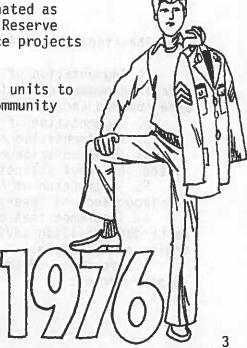
COMMUNITY MONTH

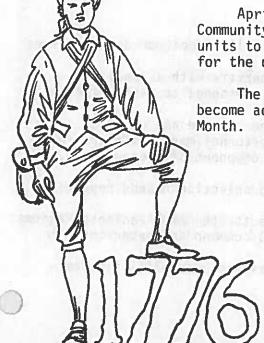
Community relation activities have always been a vital part of the Reserve Program. They serve to provide meaningful and relevant training for Reservists, while also benefitting the community at large.



The Pipeline encourages all units to become actively involved with Community Month.







THE NEW IROQUOIS

by CPT Ronald Schroder Information Officer 98th Division (TNG)

Members of forty-four units formerly assigned to the 77th ARCOM Head-quarters in New York City have been reassigned, as of 1 Feb 76, to the 98th Division (Training), Rochester, New York. The organizational restructuring is part of a Department of the Army and FORSCOM program to improve reserve component readiness.

DIVISION DOUBLES IN SIZE

Over 8,000 men and women reservists throughout Upstate New York are now under the 98th Division command. Hopefully, the new organization will do much to limit public confusion regarding the Reserve program and will eliminate costly recruitment competition, while streamlining internal control over subordinate units.

All members of the new 98th will wear the distinctive "Iroquois" shoulder insignia.

PIRC

The Program for Improvement of Reserve Components (PIRC), under which this organizational change was developed, deals with readiness areas such as command and control, force structure, personnel, training and logistics. First Army is the testing agency for PIRC and, if successful, the program is expected to be implemented in other Conus Army areas.

OTHER PIRC PROGRAMS

The significant PIRC recommendations which will affect our division are:

- 1. Augmentation of the 98th Division Headquarters with a small but specified member of Active Army and DA civilian personnel to assume increased area command and control missions.
 - 2. Augmentation of four ARCOMS to strengthen command and control.
 - 3. Implementation of an improved officer personnel management program.
- 4. Implementation of an effective Reserve component officer and enlisted personnel selective retention program.
- 5. Instruction of Active Army promotion and selection boards regarding the importance of Reserve component duty.
- 6. Insurance that officers who are assigned to the Army Readiness Regions as brigade/division advisors have had successful command and experience in their present grade.
- 7. Provision of additional and improved training possiblilities for reserve forces.

"WE DO IT ALL FOR YOU"



The following four pages highlight the work of just a few of the 44 units recently assigned by the Department of the Army to the 98th Division (TNG).

359 TH SIGNAL CORPS

INTRODUCING THE CONVENER CONCEPT

Currently undergoing evaluation tests for future wide-spread use with U.S. Army Reserve and National Guard units is a system of two-way instructional communications utilizing conventional telephone lines.

The self-contained, portable teleconferencing "black box" that accomplishes all this is called a Darome Convener. First used by the University of Wisconsin in 1956 to inaugurate a program of extension courses, the convener is now finding its way into the Army's educational line-up. Here, it is hoped by TRADOC officials that the convener will prove to be an effective teaching tool in bringing current Army doctrine and instructional expertise to far-flung Army Reserve and National Guard units across the country.

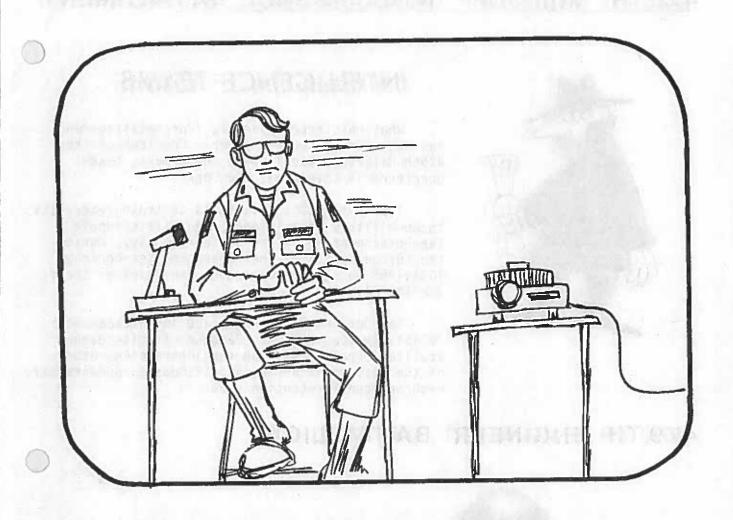
ACTUAL TESTS

Initial tests of the convener were held last summer in the middle of May, with units from Liverpool (NY), Webster (NY), and Ft. Dix (NJ) participating, while monitors and evaluators at Ft. Devens (MA) and Ft. Eustis (VA) listened in. The instruction came directly from Ft. Gordon (GA) over what the Army now calls its Educational Telephone Network (ETN). Groups of six students were seated around each one of the four microphones that come with each convener unit. As the instructor's voice came through the convener's loudspeakerm students with questions could use the push-to-talk microphones and talk directly to the Ft. Gordon-based instructor. A special signal coming through the convener keyed a slide projector so that visual aids could be coordinated with the presentation, which covered the topic of teletype instructions.

REACTIONS

According to WO1 Norman Steele, a member of the 359th Signal Group who participated in the running of the convener class, "This class was one of the most effective, realistic classes we've had in a long time." Echoing these comments, SFC George Loveys, an NCO in the same unit said, "I'd like to see more of these classes. Not only was the instruction excellent, but we had a high degree of class participation, indicating that the troops really enjoyed this method of presentation."

With a convener in the classroom, training units can gain access to a Regular Army instructor either through the AUTOVON network, the Wide Area Telephone System (WATS) or through a commercial conference call toll system. The only other equipment needed is a standard telephone coupler which is installed by the telephone company.



Other tests of the convener system were staged in November and December of 1975.

Now that the initial testing stage is over, more strenuous evaluations will be carried on by the U.S. Army Logistics Center (USALOGC), aided by the Army Research Institute.

SYSTEM ADOPTION

Because initial reactions are so favorable, it seems highly probable that other Army Reserve and National Guard units will be making use of the convener equipment as it becomes available. And with the growing role that these forces are playing in our nation's defense, it looks like the wide-spread adoption of the convener system will be a large step in improving the general quality level of instruction and preparedness throughout our entire defense system.

425TH MILITARY INTELLIGENCE DETACHMENT



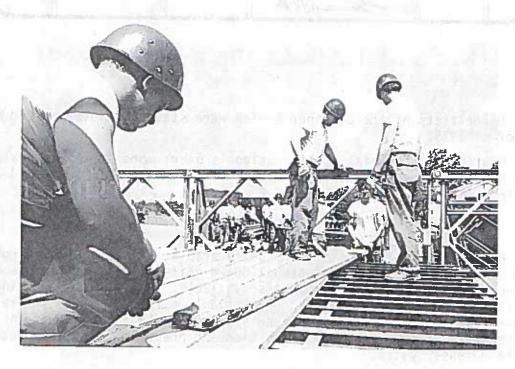
INTELLIGENCE TEAMS

What has three officers, four enlisted men and the need to know? Answer - One team of the 425th Military Intelligence Detachment, head-quartered in Liverpool, New York.

The 425th MID's mission is to train reservists to be military intelligence specialists should the Detachment be called to active duty. During the Korean conflict, the Detachment served from 1951-1953 on active duty under the Chief of Staff for Intelligence.

The Detachment is organized into teams with relatively few members. Because of this decentralized organization and the interesting nature of the Detachment's mission, it boasts an extremely high personnel retention rate.

479 TH ENGINEER BATTALLION



BRIDGING THE GAP? Above are hard working members of the 479th Engineer Battalion, headquartered in Watertown, on bridge building training exercise. The mission of the Battalion is to increase the combat effectiveness of a Corps or Army by supplying needed engineering support.

The Battalion's units are located in Watertown, Ogdensburg, Messina, Canton and Oswego, New York.

A DIFFERENT WAY TO TRAIN

The Civil Affairs Branch of the USAR is one of the most misunderstood of all military branches. Its mission is to assist the military commander in maintaining proper, and hopefully good, relationships with the civilian populace. Military operations conducted in the midst of a friendly population will aid the mission accomplishment.

The 401st Civil Affairs Company in Webster, N.Y., is very much a part of the civil affairs picture. Like all affairs companies, it is organized differently from the usual military company. It has twenty functional teams usually composed of two officers and two enlisted personnel. These teams parallel and oversee certain governmental and civilian needs and can function in any area of the world. Its teams include Public Safety, Public Communications, Food and Agriculture, Public Welfare, Public Education, Public Health, Displaced Persons, Labor, Legal, Arts, Monuments and Archives. The 401st Civil Affairs Company has a team which can oversee the operation of every normal governmental function for an area with up to a population of one million residents.

"ACTIVIST" COUNTERPARTING

Rather than use a passive classroom approach to team training, the 401st has developed a more "activist" or operational approach. With the cooperation of the Monroe County Manager and the Rochester City Manager, the Civil Affairs Company instituted an "in service training program" two years ago. Under this approach, the various Civil Affairs teams actually drill with their civilian governmental counterparts for twelve of their normal sixteen hours per month.

TRAINING EXAMPLES

Members of the Public safety team participated in an extensive 8 month training program with the Monroe County Fire Academy, taking the same courses required of new firemen.

The Food and Agriculture team recently completed a project with officials at Cornell University. The project involved growing dwarf apple trees.

The Arts, Monuments and Archives team is currently working with the Landmark Society of Western New York in Rochester's 16th Ward.

This "activist" training approach has boosted morale, increased mission interest and helped recruitment.

Pipeline . . . People . . . Pipeline . . . People . . . Pipeline . . . People . . .



Fifteen members of the 98th Division Headquarters Test Section recently participated in a nine hour Cardiopulmonary Resuscitation and Emergency Cardiac Care Course. The course, sponsored by the East Rochester Volunteer Ambulance Corps, was staged at the James W. Wadsworth Center in Rochester. Pictured above, volunteer Margaret Finucane demonstrates Life Saving Techniquest to Sgt. Douglas Reeves.

LTC HARVEY BECOMES D.A.

In the courtroom, the district attorney's office represents the people. In Ontario County, the District Attorney is James R. Harvey.

The current Staff Judge Advocate of the 98th Division (TNG), Lieutenant Colonel Harvey was successful this year in his first bid for elected office. On New Year's Day, 1976, he became the first democrat to be sworn in as District Attorney in the history of Ontario County. The county, south of Rochester, has a population of approximately 80,000 people.

An ROTC graduate, LTC Harvey has been a USAR member for over fourteen years. He was awarded the US Army Commendation Medal in 1969.

LTC James Harvey and his wife, Shirley, reside with their four children in Canan-daigua, NY.



NEWSMAKERS

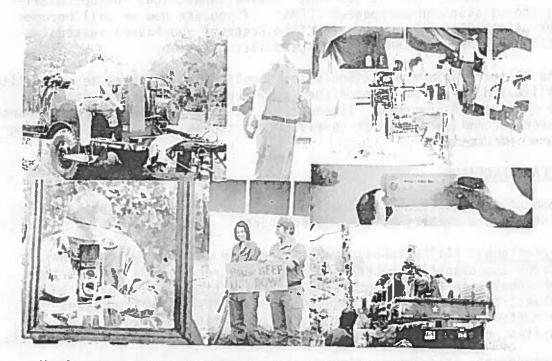
Reservist Publishes Book - Sgt. Frank K. Weingartner, member of the 98th Division Headquarter's Test Section, recently published his first book, This God Called Man. The brief, non-fictional work attempts to explain historical religious happenings by citing the earth-visitor theories of Von Daniken and others. This God Called Man, printed by Vantage Press, can be ordered through any bookstore.

CMSM Porter Receives Award - The Otetiana Council, Boy Scouts of America, has honored Command Sergeant Major Eugene R. Porter of Rush, N.Y. by presenting him with its Silver Beaver Reward. The Silver Beaver, awarded for "distinguished service to boyhood," represent the highest recognition the Scout Council can bestow on a volunteer leader.

Congratulations to the following who have recently received Army Commendation Medals:

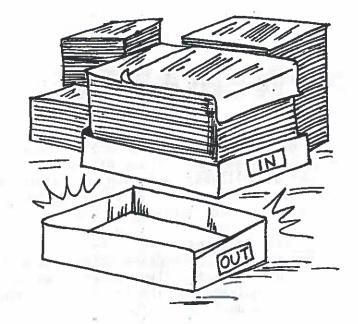
Major Edwin R. Evans, SFC (Ret.) James McKiever, and SSG Robert M. Zirin of the 464th Engineer Battalion, Schenectady.

SGM (Ret.) Jack E. Wheeler and SFC Nicholas Rivaldo of 98th Division Headquarters Company, Rochester.



Various members of the 1019th Service Company "Doing Their Thing." The Company, headquartered in Liverpool, N.Y., contains a laundry (top left), Renovation, (top right), Decontamination (bottom right), and cemetery platoons.

IN BASKET BLUES



by CPT Dennis Crowley Asst. Information Officer 98th Division (TNG)

The thought of processing 24,000 pieces of mail daily would normally be enough to send even the most stable desk jockey into shock. However, this type of activity is all in the course of a normal day's activities at the Reserve Components Personnel and Administration Center (RCPAC) in St. Louis Missiouri. Every month RCPAC processes one million pieces of mail - half a million in and half a million out.

The workload of RCPAC is obvious; however, what might not be so evident is the mission and purpose of RCPAC. If you are now or will become a member of the Standby, Ready or Retired Reserves you have a vested interest in RCPAC and you should understand its operation.

The Center's primary mission is to "provide and maintain the capability to mobilize individual members of the Individual Ready Reserve, Standby Reserve and Retired Reserve." In addition, it provides service to veterans with Reserve commitments, their survivors and to the public, by furnishing requested information.

RCPAC FUNCTIONS

Some of the main functions of the Personnel Directorate which should be of interest to members of the Reserves are:

Promotions: All National Guard and Reserve mandatory promotions (major to colonel) are handled here. The procedure is similar to the Regular Army, with promotion boards meeting periodically to select "fully qualified" individuals. The directorate prepares promotion folders for the board but is unable to respond to inquiries regarding promotion or non-promotion of individual Reservists.

Assignment: Assignment of Reservists to units is also controlled here. Currently, only officers are being mandatorily assigned. However, when units need enlisted troops, RCPAC helps commanders find them.

Training: The annual training program, which called 40,000 Reservists to two weeks' active duty last year, is coordinated in RCPAC.

Retired Activities Directorate: RCPAC's Retired Activities Directorate, is tasked with providing personnel administration for Army retirees. The big job is keeping track of Retired Reserve soldiers who are eligible for retirement pay. When a person is found eligible for retired pay, the directorate sends out a personal retirement pocket, including an application for retired pay and the necessary forms for pay processing. As if keeping track of 2.5 million records isn't a big enough job, the Records Directorate also handles routine requests for copies of documents contained in personnel records. DD 214's for example.

In addition, all the miscellaneous paperwork on Reservists must be filed in their records. Literally thousands of Article 15's, promotion orders and other assorted documents arrive daily.

All of RCPAC's functions have not been covered in this short overview. In fact nothing has even been mentioned about the disastrous 1973 fire in the center and the enormous problems it caused, and the way RCPAC's employees responded to get things rolling again.

However, we have given you some idea of the size and scope of RCPAC's mission and the problems that go along with it - some of which you can help solve.

Maybe by comparison, your "in-basket blues" won't seem so bad.





CURRENT PAY SCHEDULE

New Daily Drill Pay for Army National Guard and Army Reserve

The 5 percent pay raise on October 1 also increased the daily drill pay rates for U.S. Army National Guardsmen and Army Reservists. Those who drill monthly (one weekend per month) get credit for 4 days' drill during their weekend of training and receive four times the amount shown.

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